BREAKING DOWN BARRIERS
Independent Living Resource Centre
Simcoe • Grey • Bruce

Board of Directors' Meeting
Agenda

Date: Thursday, September 24, 2026
Time: 5:00 pm
Location: Hybrid (Zoom and In-Person)

Invitees: Sandy McAuliffe (Chair), Tom Crawford (Past-Chair), Alex Ballah, Guy Brucculeri, Ashlie Drake, Kathryn Bloomfield, Jan Sandberg, Lilly Cadeau, Robin Grant, Teresa Gal (ED), Maureen Smithers (Program and DF Coordinator)

Regrets: Rebekah Vaughan
Quorum:

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1. **Approval of Agenda**
2. **Approval of Minutes from June Board meeting – Motion Required**
3. **Business arising from the Minutes of June Board meeting:**
4. **Conflict of Interest:**
5. **Correspondence:** Teresa
6. **Executive Director's Report:** Teresa
7. **Treasurer's Report:** Tom

Motion to Approve Financial Statements for May/June/July/August 2026

8. **Accessibility Committee:** Ashlie/ Kathryn
9. **IL Youth Committee:** Ashlie Drake
10. **Education Session:** Welcome message from Sandy, new Executive Committee Members & Committee Chairs
    - Standing Committee Meeting times
    - Strategic Plan: I.M.P.A.C.T.
11. **Other Business:**

Next Meeting: October 22, 2026 @ 5:00pm

BREAKING DOWN BARRIERS
Independent Living Resource Centre
Simcoe • Grey • Bruce

Board of Directors' Meeting
MINUTES

Date: Tuesday, June 23, 2026
Time: 3:15 pm
Location: Collingwood Public Library & ZOOM

Attendees: Sandy McAuliffe (Chair), Tom Crawford (Past-Chair), Lisa McAuliffe, Guy Brucculeri, Ashlie Drake, Kathryn Bloomfield, Jan Sandberg, Rebekah Vaughan, Teresa Gal (ED), Maureen Smithers (Program and DF Coordinator -Minutes)

Regrets: Trina Duguay, Alex Ballah
Quorum: Yes

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1. **Approval of Agenda**

Moved: Tom
Second: Kathryn
Carried: Unanimously

2. **Other Business:**
   - Motion to approve Maureen to be the voting member at the IL Canada conference

Moved: Tom
Second: Ashlie
Carried: Unanimously

   - Motion to approve Lilly Cadeau as a New Board Member

Moved: Lisa
Second: Jan
Carried: Unanimously

   - Motion to approve Robin Grant as a New Board Member

Moved: Lisa
Second: Ashlie
Carried: Unanimously

Next Meeting: September 24, 2026 @5:00pm

Sandy McAuliffe, Board Chair

Ashlie Drake, Board Secretary

Executive Director's report

Reporting Period: May 22nd – Sept 17 ,2026

SAVE THE DATES

Would you like to attend a Monday Night Rotary Meeting?

*** Wasaga Beach Rotary** has extended open invitations to all organizations who are corvette lottery fund receivers to rsvp & join them for their **Monday Night Meetings**. They are looking to build more of a fellowship with the communities & want to get involved more. Staff & Board are welcome; please let me or Maureen know & we can RSVP for anyone interested in attending.

"Save the Date" notice for an event called "*Thank Goodness for Local Charities*," which had been scheduled for September 28th. More information to be provided.

***Apple of My Eye Fundraiser: Wednesday October 7th, Kennedy Orchards Nottawa. 4:00-7:00pm**

***December 3rd International Day of Persons with Disabilities: In-person event in Collingwood details will be available in the coming weeks.**

SPECIAL PROJECTS

***Menstrual Equity Fund Pilot Project:** providing reliable and dignified access to menstrual products to help reduce stress and financial pressure for those we serve. Products have been received & regularly distributed. **Please feel free to make this known to groups of faith or other organizations that have anyone who would be in need of these products contact our Centre to arrange a pick up**. Here's a FB sample of what was posted so far.
https://www.facebook.com/share/p/1Dx1eFTdi4/

For the 26-27 Fiscal we have entered into a partnership with DAWN Canada: THE DISABLED WOMEN'S NETWORK CANADA,** BDB has implemented & is delivering "Scaling Resilience and Change project"*** which expands access to survivor-led peer support programming for women with disabilities and Deaf women who have experienced gender-based violence; this is strengthening capacity of service providers & is shaping programs and practices that respond to these needs. Staff have been developing the training materials & the program launched this Summer & was at capacity & a waitlist has been started in hopes that this will be an annual program funding pending.

***AODA training opportunities & Continued work for Start the Conversation AODA**

*BDB staff continue to work with local municipalities delivering sessions of support & site reviews.

*Will continue to promote free materials available on website.

*Even though the grant funds have come to a close our work with the **Start the Conversation AODA** has not. We continue to promote awareness & **the ask of the Board**, remains the same. Once again this is **where you can help-the ask:** asking the Board to share our bilingual post card that has a QR code to essential tools for businesses to be AODA ready. Please let us know how many copies you'd like & please distribute to local businesses who are not yet AODA compliant. The code directly takes people to the following link: https://breakingdownbarriers.ca/aoda-resources-information/

*Continue promoting use of the AccessNow App & encourage municipalities (especially those on Accessibility Committees) & schools to create map mission adventures https://accessnow.com/mapmissions/

- **BDB's YouTube Channel**:

  BDB's YouTube Channel continues to gain traction. Check out the channel if you haven't yet & please subscribe to get notified when new content is available & encourage others to do the same: https://www.youtube.com/channel/UCprzWY3BegiDDwSYlb1iNbQ

Grant Funds 2026-27

- We were successful recipients for the **Craigleith Cares Foundation applied late September for $8,300 & received $5000.** These funds will need to be spent by December 2026 & is supporting the ***Wellness Without Barriers Program***.
- DAWN Canada ***$73,425, to support program & to be spent by March 31, 2027.***
- **New Horizons for 2026-27: $24,000 to be spent by March 31, 2027**
- **Canada Food bank "Menstrual Equity Fund Collaboration": Feminine Hygiene products to be available to community while supplies available. Next shipment to be received Nov 2026. TBD if this program will continue beyond this Fiscal.**
- **Collingwood Recreation & Community Grant, $5000,** project is underway & to be spent by Dec 2026.
- **Canada Summer Jobs, $22,764** we were approved for all 4 positions, 8 weeks/each at 35 hours per week. All 4 positions have been completed & final report was submitted & final payment received in Sept 2026.
- **Clearview Grant $2,500 successful** & cheque presentation photo from FB below

https://www.facebook.com/share/p/18DYVKM82m/

- **Walmart Community Grant (Collingwood) $1000**
- **OTF Capital Funding: $160,200 (Prolonging facility life, roof, furnace, insulation, repairs to foundation…)**

Unfortunately, this was not approved. Requested a coaching call. OTF no longer funds 10% project overhead which was in the budget, so it was denied because of this. Will remove this expense & reapply Feb/March 2027 when grant is available again. Otherwise, during coaching call was told the grant was a solid submission.

- **Daylight Application Form 2026 awarded $10,000**

We have applied for the following funding streams & pending confirmation

New Tecumseth Grant: $2,000
Blue Mountain Community Grant: $1,000
OH 26-27 Multilingual & Accessibility Supports: $25,000
The McLean Foundation through their Catalyst Grant program $25,100
OTF Seed $100k for a youth driven project entitled "Accessibility Champions: Building a Culture of Inclusion"
***As a new initiative we are also applying to various proposal calls directly through foundations, tracking through an excel format & when we hear back will report on responses.**

- **Nic,** our Student placement has completed his time with BDB in August & was impacted positively by his time.

SGB OHT: We continue to meet monthly & work on driving community initiatives. https://southgeorgianbayoht.ca/
Two new working groups emerged as part of the Seniors Action team from SGB OHT that I attend. I represent BDB at the **Navigation and Patient Transitions group** & Maureen represents BDB at the **Chronic Disease Management** working group.
Collaboration and planning: Patient facing care pathway documents are being developed – currently in final draft stages. These will highlight local programs and resources and provide patients with key contacts across the district. We are working with SGB PFAC members, primary care staff, and Community Connections to develop an AI navigational tool that will support wayfinding for patients who land on our navigation page. This work will initially focus on services and programs for those living with chronic disease.
Upcoming Events: AFTHO Conference (Oct 15-16th) – The Power of Primary Care Summit, Key theme – "Leading the Attachment Era Together" & Integrated Care Action Summit (Nov 25-26th) – This is the second year of this Action Summit. It is an opportunity for all 58 OHTs to come together with community partners and system leaders to share learnings and drive progress. We have currently registered 2 PFAC members, 1 PCN member and our 2 co-chairs. We have also submitted 2 proposals for education sessions and look forward to hearing re: success of submissions by early September.
The North Simcoe Ontario Health Team (NSOHT) Navigation Community of Practice (CoP) in the NSOHT has been created. I represent BDB at this table. Meeting bi-monthly with exception of Summer months. Good opportunity to connect & network with CSS/HSP organizations in North Simcoe. Good opportunity to promote BDB programs, supports & services.
Central & NSM CSS Networks: to meet quarterly to be able to connect about OHTs in the various regions we support as each respective organization limited with staff & time to be at all OHT tables due to smaller geographical reach with LHIN to OHT transition. I have been asked to join the Central CSS Steering Committee.
Central network: BDB registered for membership & continue participating: HR group, IPAC, ADP.
*There is an ADP group for Central & another for NSM that I continue to Chair. The NSM group has shifted to quarterly meetings & ad hoc meetings can be called if needed. I was asked to join the Central CSS Steering Committee & became a member since Jan 2026
*The IPAC network continues to meet monthly as a resource for all to improve & share best practices.

Reports to Funders (Direct Funding, IL Canada, OH etc.)

- IL Canada E.D's meet monthly to share best practices & provide Centre updates. We were approved for our Accreditation & recognized at the IL Canada AGM & Conference & 40th Anniversary Celebration. At this years conference the BDB team had a vital role at the conference, Dana, Aria & Maureen attended in person & were official Concierge for attendees at the event providing a variety of inclusive supports & I attended virtually & was the virtual help desk supporting all those attending virtually as well as those at the conference using the ASL translation features. Gratitude for team BDB was extended by all & this had a positive impact on everyone.

DF: We are working very hard to ensure we meet our targets. For 2026 year we have 6 New starters & 13 completed applications. Currently working with 6 active applicants with 2 leads to complete interviews in the coming weeks. We have 5 Prospective Participants (PP) (completed interview) with pending agreements from CILT & we will host upcoming next steps Zoom sessions with new applicants in October. We have a weekly meeting with a DF Resource Support staff hired by CILT & we as BDB, continue developing best practices to improve on our internal processes. We as BDB staff, finalized a policy regarding home visits/offsite visits to incorporate into our Operational Policy to ensure everyone's safety & have set procedures, protocols & questions in place.

Executive Director's report

OH: MSAA was extended & executed with same funding for 26-27. **I applied for a base funding increase of $66, 500. Still no word.** We need to ensure that we meet our SAA Local Obligations: Advance Indigenous Health Strategies and Outcome, the EIDA-R SAA, Health Equity Plan. We will continue to have shared training opportunities for Board & Staff this new fiscal year to ensure we comply with our MSAA. I will also extend opportunities to the Board of available community training sessions. The AODA webinar BDB is offering also supports our obligations.

We will continue to look at available Training Opportunities available through the Mississauga Halton Regional Learning Centre: https://www.regionallearningcentre.ca/events
Please let us know if you participate to track this in our reporting to OH. Please track this time if you participate in your volunteer hours. This is very beneficial for staff & Board to participate in & complies with our MSAA. The sessions are truly impactful. Note **please use a personal email to register** (rather than a work email) . If anyone needs support to register, please reach out to Maureen or myself.
We will also look for training opportunities through Charity Village.

Human Library Opportunity

SIGN UP/REGISTER:
Sunday, September 27th starting at 9AM PT/ 12PM ET/ 10AM MT/ 11AM CT/ 5PM BST/ 6PM CEST for 2 hours

A. **Special Circumstance COVID-19**

COVID, Influenza & Respiratory cases: learning to live with COVID as an endemic

•All measures as mentioned in past Reports continue to be adhered to. Virtual Meetings: National, Provincial, Regional, Community, CSS, Ontario Health Networks & Working Groups. We continue to attend, Chair, and fully participate in all meetings as reported and listed in past E.D reports

- MDHU Public Health Alerts: Staff alerted to all reports as received by IPAC lead.
- BDB remains mask friendly as previously reported in past ED reports no change.
- Completion of self-assessment/assessments prior to in-person/on-site supports continue to be conducted for everyone's safety as we do need to be mindful of those that are immune compromised.
- Everyone continues to be informed not to attend in person if ill and screen indicates to stay home. https://www.ontario.ca/self-assessment/
- For us to manage time efficiently & safely deliver in-person supports both onsite, off-site & through home visits, **appointments by all coming onsite continue being required**, for all in person supports & rsvp confirmations must occur, follow up emails, texts, calls all of which take additional time to everyone's workday continue.
- To manage staff time efficiently, **IN EFFECT designated times on Wednesdays will be dedicated to in-person/virtual general appts for support** & new is Chat with Chris on designated Mondays.
- Simcoe Muskoka District Health Unit (SMDHU) website offers a very detailed Health Stats & info page that provides information and data about the health status of our people and communities.
- https://www.simcoemuskokahealth.org/health-stats/
- BDB will continue to use this source as a guide for best practices to ensure everyone's safety & we are at the ready with a Spring Surge Plan in place with our SGB OHT partners. (This includes having the needed supplies onsite for staff, consumers & volunteers).

B. **MAINTAINING REGULAR PROGRAMS (monthly calendar) IL Skills & Peer Support**

- Hybrid programs are a permanent feature to BDB's program & continue to be developed & delivered monthly.
- C.**ADMINISTRATION FUNCTIONS** (Support, phone, messages, payroll, receipts, invoices, stats, reports, assistance with events, help with consumers, spreadsheets, filing, etc)
- Staff & I continue to combine remote & in Office work; conducting or providing home visits & following all sector guidelines

Warm wishes,
Teresa Gal
Executive Director

Executive Director's report

2026 Success Story

My BDB Experience

From the moment that I started in January, I instantly felt welcomed and part of the team, as a student that was new to this line of work that meant a lot to me. My very first interview with Teresa and Aria, I said my hope for this placement was to learn and to grow, I never imagined it would be this much. I genuinely believe that I got the best placement in my program, everybody was so great to work with and I got to learn so many things. I could sense very quickly that everyone was well invested in my BDB experience. I am leaving this placement feeling that no stone was left unturned.

If you ever want support with anything in the future please don't hesitate to reach out. Maureen also knows where I currently live. Some of my favourite memories from this experience were Bonspiel, Map Mission, the AGM and when we all went to Fig and Feta during National Accessibility week. I am very happy I got to stay here for my second field placement because I got to keep building off what I learned in my first placement. This has been the best work experience that I have had in my life so far. BDB helped me a lot both educationally and personally.

It was nice to be at a place where I felt constantly lifted-up by everybody, people believed in me even at times when I didn't believe in myself. This next part is quite personal, but I thought you deserved to hear it because of all that you did for me. Two years-ago I got approved to do my field placement at Beaver Valley Outreach, however due to mental illness and a significant life setback, at that point I decided to take a step away from school. Not knowing if I would ever be well enough to make a return. I was very tough on myself for a long time after making this decision, also not knowing if it was the right one to make. It was two of the most difficult years of my life. However, I would go through those again if I could experience it one more time. I know now that it was one of the best decisions I have ever made because without that decision, I would have never gotten BDB as a placement.

Glad I was able to reach the finish line and graduate with such an awesome organization as well as people. Thanks for everything. All the best to everybody.

Sincerely Your Georgian College Student Nic

BREAKING DOWN BARRIERS
Independent Living Resource Centre
Simcoe • Grey • Bruce

Minutes - Executive Committee Meeting
Tuesday, September 8 @ noon 2026

Attendees (ZOOM): Sandy McAuliffe, Ashlie Drake, Tom Crawford, Rebekah Vaughn, Jan Sandberg
Regrets:
Call to Order: 12:02pm

- **Secretary**: Ashlie Drake

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1. Board Agenda:

- **Date:** Thursday, Sept 24, 2026 @ 5pm via Zoom
- **Education Session:** *Follow up with Teresa*

2. **Business arising from June Executive Mtg:**

- **Teresa's Performance Evaluation:**

Next steps reminders: Lisa and Ashlie working on evaluation document – to be completed by end of June.

i. Sandy to conduct 25/26 evaluation in June/ have the review early July
ii. Lisa will work with Ashlie to get the performance evaluation document started/ create template (based on 25/26 Operational Goals results)
iii. Mid-summer Sandy will meet with Teresa to discuss her new Goals/Objects (including already presented 26/27 Ops Plan)

Sandy will work with Teresa to discuss future goals.

- **Teresa potential Salary increase**

Still being discussed.

Sandy, Rebekah, & Jan will meet to discuss vacation and in lieu pay policies. Once created will meet with Teresa.

- **Search for New Vice Chair:** *Rebekah Vaughn will be taking on this role*

Meeting adjourned: 12:45pm

Next Executive Mtg: ***Tuesday, October 6, 2026 @ noon***

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TREASURERS REPORT

For the period ending May, June, July and August 2026

To the Board of Director's Breaking Down Barriers

I have reviewed the Financial reporting package prepared by the Hospital accounting group for the months of May, June, July and August.

The Bank account is reconciled, and all balance sheet accounts are in order
Similarly, all revenues and expenses have been accounted for in the respective months based on my review and various discussions

Revenues and expenses are in line with budgets with variances explained.
If you have any questions regarding the financials, please feel free to reach out to me

Tom

Breaking Down Barriers
Balance Sheet
As at May 2026

	May 2026	April 2026
ASSETS		
Cash	104,414	104,723
Investments	102,590	102,331
Accounts Receivable	30,883	35,308
Prepaid Expenses	6,606	6,771
Land	120,000	120,000
Building	514,997	517,596
Land Improvements	5,237	5,412
Equipment	4,474	4,624
TOTAL ASSETS	**889,201**	**896,765**
LIABILITIES & NET ASSETS		
Liabilities		
Accounts Payable & Accrued Liabilities	35,734	34,259
Accounts Payable - Payroll	3,703	5,276
Mortgage Payable	118,494	119,066
Deferred Contributions	-	-
OTF Capital Grant - Building Amortization	224,740	226,128
Current Grants	57,719	62,506
March of Dimes Rent	1,200	1,200
	441,590	448,434
Net Assets		
Surplus / (Deficit)	(840)	(120)
Net Assets - Restricted (Contingency Fund)	599	599
Net Assets - Unappropriated	447,852	447,852
	447,612	448,331
TOTAL LIABILITIES & NET ASSETS	**889,201**	**896,765**

Breaking Down Barriers
Statement of Operations - Full Entity
For the Two Months Ending May 31, 2026

	Month			YTD				YTD
	Actual	Budget	Fav. / (Unfav.)	Actual	Budget	Fav. / (Unfav.)	Annual Budget	May-25 Actual
REVENUE								
OH Funding - Base	10,053	10,053	-	20,106	20,106	-	120,636	19,996
OH Funding - One Time	-	-	-	-	-	-	-	-
ILC - Grants	3,081	3,081	-	6,162	6,162	-	36,972	6,162
Direct Funding Grants	9,237	10,421	(1,184)	18,590	20,843	(2,253)	125,056	23,854
Other Grant	9,296	8,508	788	16,378	17,015	(637)	102,092	2,040
Municipal Grant Revenue	-	708	(708)	2,693	1,417	1,277	8,500	2,500
Summer Student Revenue	-	-	-	-	-	-	-	-
Fundraising	6,670	2,917	3,753	6,670	5,833	837	35,000	9,585
Donations	40	190	(150)	70	380	(310)	2,280	320
Rental Income - MOD	1,584	1,584	(0)	3,167	3,167	(0)	19,004	3,075
Recoveries/Other	259	64	195	518	128	391	766	1,139
Amortization Revenue	1,388	1,388	-	2,776	2,776	-	16,656	2,776
Total Revenue	**41,608**	**38,914**	**2,694**	**77,131**	**77,827**	**(696)**	**466,962**	**71,447**
EXPENSES								
Direct Program Expenses								
Compensation	25,408	18,742	(6,666)	44,504	37,483	(7,020)	224,899	33,068
Supplies (Schedule 1)	2,584	1,683	(901)	4,618	3,367	(1,251)	20,200	1,528
Sundry (Schedule 1)	-	92	92	-	183	183	1,100	47
Equipment	-	-	-	-	-	-	-	-
Contracted Out	200	700	500	350	1,400	1,050	8,400	-
	28,192	21,217	(6,975)	49,471	42,433	(7,038)	254,599	34,643
Fundraising								
Compensation	-	-	-	-	-	-	-	-
Supplies (Schedule 1)	-	792	792	193	1,583	1,390	9,500	-
Sundry (Schedule 1)	107	373	265	1,421	745	(676)	4,470	1,516
Equipment	-	125	125	-	250	250	1,500	-
	107	1,289	1,182	1,614	2,578	964	15,470	1,516
Administration								
Compensation	4,978	5,941	964	10,016	11,883	1,866	71,295	11,391
Supplies (Schedule 1)	1,267	800	(467)	1,623	1,600	(23)	9,600	1,689
Sundry (Schedule 1)	3,691	3,884	193	6,821	7,768	947	46,607	12,070
Equipment	4	431	427	268	862	594	5,170	528
Buildings & Grounds	2,677	3,241	564	5,335	6,483	1,147	38,895	7,615
Amortization	1,411	1,411	(0)	2,821	2,821	(0)	16,928	2,821
	14,028	15,708	1,680	26,885	31,416	4,531	188,495	36,114
Total Expenses	**42,328**	**38,214**	**(4,114)**	**77,971**	**76,427**	**(1,543)**	**458,564**	**72,272**
Surplus / (Deficit)	**(720)**	**700**	**(1,420)**	**(840)**	**1,400**	**(2,240)**	**8,398**	**(826)**

Current Year Grants
As at May 31, 2026

			FY 2026/2027			
Grant	**Total Grant Amount**	**Amount Received to date**	**Revenue to Date**	**Expenses to Date**	**Deferred Revenue**	**Notes**
New Horizons Seniors Grant	23,667	23,667	5,681	5,681	17,986	
DAWN Canada Grant	73,425	18,356	10,698	10,698	7,658	
			16,379			**Other Grant on Statement of Operations**
DF Funds for Promotion & Advertising (Carried over from 25/26)	4,397	4,397	-	-	4,397	
DF Funds One-Time	20,060	20,060	1,098	1,098	18,962	
Town of Collingwood Grant	5,000	5,000	-	-	5,000	
Craigleith Cares Grant (Carried over from 25/26)	5,000	3,909	194	194	3,715	
Township of Clearview	2,500	2,500	2,500	2,500	-	
			2,694			**Municipal Grant Revenue on Statement of Operations**
Canada Summer Jobs Grant	20,160	-	-	4,690	-	Funds received in August
			-			**Summer Student Revenue on Statement of Operations**
					57,718	**Deferred Grants on Balance Sheet**

Breaking Down Barriers
Balance Sheet
As at June 2026

	June 2026	May 2026
ASSETS		
Cash	109,843	104,414
Investments	102,849	102,590
Accounts Receivable	27,047	30,883
Prepaid Expenses	8,006	6,606
Land	120,000	120,000
Building	512,398	514,997
Land Improvements	5,063	5,237
Equipment	4,324	4,474
TOTAL ASSETS	**889,530**	**889,201**
LIABILITIES & NET ASSETS		
Liabilities		
Accounts Payable & Accrued Liabilities	41,018	35,734
Accounts Payable - Payroll	3,811	3,703
Mortgage Payable	117,941	118,494
Deferred Contributions	-	-
OTF Capital Grant - Building Amortization	223,352	224,740
Current Grants	51,925	57,719
March of Dimes Rent	1,200	1,200
	439,247	441,590
Net Assets		
Surplus / (Deficit)	1,831	(840)
Net Assets - Restricted (Contingency Fund)	599	599
Net Assets - Unappropriated	447,852	447,852
	450,283	447,612
TOTAL LIABILITIES & NET ASSETS	**889,530**	**889,201**

Breaking Down Barriers
Statement of Operations - Full Entity
For the Three Months Ending June 30, 2026

	Month			YTD				YTD
	Actual	Budget	Fav. / (Unfav.)	Actual	Budget	Fav. / (Unfav.)	Annual Budget	Jun-25 Actual
REVENUE								
OH Funding - Base	10,053	10,053	-	30,159	30,159	-	120,636	29,990
OH Funding - One Time	-	-	-	-	-	-	-	-
ILC - Grants	3,081	3,081	-	9,243	9,243	-	36,972	9,243
Direct Funding Grants	9,657	10,421	(764)	28,247	31,264	(3,017)	125,056	32,876
Other Grant	7,926	8,508	(581)	24,305	25,523	(1,218)	102,092	2,061
Municipal Grant Revenue	-	708	(708)	2,693	2,125	568	8,500	3,000
Summer Student Revenue	14,029	-	14,029	14,029	-	14,029	-	15,853
Fundraising	560	2,917	(2,357)	7,230	8,750	(1,520)	35,000	10,485
Donations	55	190	(135)	125	570	(445)	2,280	520
Rental Income - MOD	1,584	1,584	(0)	4,751	4,751	(0)	19,004	4,613
Recoveries/Other	381	64	317	900	192	708	766	1,838
Amortization Revenue	1,388	1,388	-	4,164	4,164	-	16,656	4,164
Total Revenue	**48,715**	**38,914**	**9,801**	**125,845**	**116,741**	**9,105**	**466,962**	**114,642**
EXPENSES								
Direct Program Expenses								
Compensation	30,777	18,742	(12,035)	75,281	56,225	(19,056)	224,899	52,436
Supplies (Schedule 1)	979	1,683	704	5,597	5,050	(547)	20,200	2,049
Sundry (Schedule 1)	-	92	92	-	275	275	1,100	47
Equipment	-	-	-	-	-	-	-	-
Contracted Out	750	700	(50)	1,100	2,100	1,000	8,400	-
	32,506	21,217	(11,290)	81,977	63,650	(18,328)	254,599	54,531
Fundraising								
Compensation	-	-	-	-	-	-	-	-
Supplies (Schedule 1)	-	792	792	193	2,375	2,182	9,500	-
Sundry (Schedule 1)	858	373	(486)	2,279	1,118	(1,162)	4,470	2,427
Equipment	-	125	125	-	375	375	1,500	-
	858	1,289	431	2,473	3,868	1,395	15,470	2,427
Administration								
Compensation	5,173	5,941	768	15,189	17,824	2,634	71,295	16,842
Supplies (Schedule 1)	245	800	555	1,867	2,400	533	9,600	1,895
Sundry (Schedule 1)	2,543	3,884	1,341	9,363	11,652	2,289	46,607	15,567
Equipment	524	431	(93)	792	1,293	501	5,170	792
Buildings & Grounds	2,784	3,241	457	8,120	9,724	1,604	38,895	11,349
Amortization	1,411	1,411	(0)	4,232	4,232	(0)	16,928	4,232
	12,679	15,708	3,029	39,564	47,124	7,560	188,495	50,677
Total Expenses	**46,044**	**38,214**	**(7,830)**	**124,014**	**114,641**	**(9,373)**	**458,564**	**107,635**
Surplus / (Deficit)	**2,671**	**700**	**1,971**	**1,831**	**2,100**	**(268)**	**8,398**	**7,008**

Current Year Grants
As at June 30, 2026

			FY 2026/2027			
Grant	**Total Grant Amount**	**Amount Received to date**	**Revenue to Date**	**Expenses to Date**	**Deferred Revenue**	**Notes**
New Horizons Seniors Grant	23,667	23,667	7,050	7,050	16,617	
DAWN Canada Grant	73,425	18,356	17,256	17,256	1,101	
			24,305			**Other Grant on Statement of Operations**
DF Funds for Promotion & Advertising (Carried over from 25/26)	4,397	4,397	-	-	4,397	
DF Funds One-Time	20,060	20,060	2,009	2,009	18,051	
Town of Collingwood Grant	5,000	5,000	-	-	5,000	
Craigleith Cares Grant (Carried over from 25/26)	5,000	3,909	194	194	3,715	
Township of Clearview	2,500	2,500	2,500	2,500	-	
			2,694			**Municipal Grant Revenue on Statement of Operations**
Canada Summer Jobs Grant	20,160	17,073	14,029	14,029	3,044	Funds received in August
			14,029			**Summer Student Revenue on Statement of Operations**
					51,924	**Deferred Grants on Balance Sheet**

Breaking Down Barriers
Balance Sheet
As at July 2026

	July 2026	June 2026
ASSETS		
Cash	122,247	109,843
Investments	103,108	102,849
Accounts Receivable	3,293	27,047
Prepaid Expenses	7,271	8,006
Land	120,000	120,000
Building	509,799	512,398
Land Improvements	4,888	5,063
Equipment	4,174	4,324
TOTAL ASSETS	**874,781**	**889,530**
LIABILITIES & NET ASSETS		
Liabilities		
Accounts Payable & Accrued Liabilities	47,036	41,018
Accounts Payable - Payroll	3,667	3,811
Mortgage Payable	117,386	117,941
Deferred Contributions	-	-
OTF Capital Grant - Building Amortization	221,964	223,352
Current Grants	44,730	51,925
March of Dimes Rent	1,200	1,200
	435,982	439,247
Net Assets		
Surplus / (Deficit)	(9,653)	1,831
Net Assets - Restricted (Contingency Fund)	599	599
Net Assets - Unappropriated	447,852	447,852
	438,799	450,283
TOTAL LIABILITIES & NET ASSETS	**874,781**	**889,530**

Breaking Down Barriers
Statement of Operations - Full Entity
For the Four Months Ending July 31, 2026

	Month			YTD				YTD
	Actual	Budget	Fav. / (Unfav.)	Actual	Budget	Fav. / (Unfav.)	Annual Budget	Jun-25 Actual
REVENUE								
OH Funding - Base	10,053	10,053	-	40,212	40,212	-	120,636	29,990
OH Funding - One Time	-	-	-	-	-	-	-	-
ILC - Grants	3,081	3,081	-	12,324	12,324	-	36,972	9,243
Direct Funding Grants	9,912	10,421	(509)	38,159	41,685	(3,527)	125,056	32,876
Other Grant	2,985	8,508	(5,522)	27,290	34,031	(6,741)	102,092	2,061
Municipal Grant Revenue	-	708	(708)	2,693	2,833	(140)	8,500	3,000
Summer Student Revenue	3,044	-	3,044	17,073	-	17,073	-	15,853
Fundraising	-	2,917	(2,917)	7,230	11,667	(4,437)	35,000	10,485
Donations	2,050	190	1,860	2,175	760	1,415	2,280	520
Rental Income - MOD	1,584	1,584	(0)	6,335	6,335	(0)	19,004	4,613
Recoveries/Other	329	64	265	1,229	255	973	766	1,838
Amortization Revenue	1,388	1,388	-	5,552	5,552	-	16,656	4,164
Total Revenue	**34,426**	**38,914**	**(4,488)**	**160,271**	**155,654**	**4,617**	**466,962**	**114,642**
EXPENSES								
Direct Program Expenses								
Compensation	28,385	18,742	(9,644)	103,666	74,966	(28,700)	224,899	52,436
Supplies (Schedule 1)	2,574	1,683	(891)	8,171	6,733	(1,437)	20,200	2,049
Sundry (Schedule 1)	-	92	92	-	367	367	1,100	47
Equipment	-	-	-	-	-	-	-	-
Contracted Out	-	700	700	1,100	2,800	1,700	8,400	-
	30,959	21,217	(9,743)	112,937	84,866	(28,070)	254,599	54,531
Fundraising								
Compensation	-	-	-	-	-	-	-	-
Supplies (Schedule 1)	-	792	792	193	3,167	2,973	9,500	-
Sundry (Schedule 1)	109	373	263	2,389	1,490	(899)	4,470	2,427
Equipment	-	125	125	-	500	500	1,500	-
	109	1,289	1,180	2,582	5,157	2,575	15,470	2,427
Administration								
Compensation	5,406	5,941	535	20,595	23,765	3,170	71,295	16,842
Supplies (Schedule 1)	479	800	321	2,347	3,200	853	9,600	1,895
Sundry (Schedule 1)	4,567	3,884	(683)	13,930	15,536	1,606	46,607	15,567
Equipment	264	431	167	1,056	1,723	667	5,170	792
Buildings & Grounds	2,715	3,241	526	10,835	12,965	2,130	38,895	11,349
Amortization	1,411	1,411	(0)	5,643	5,643	(0)	16,928	4,232
	14,841	15,708	866	54,405	62,832	8,426	188,495	50,677
Total Expenses	**45,910**	**38,214**	**(7,696)**	**169,924**	**152,855**	**(17,069)**	**458,564**	**107,635**
Surplus / (Deficit)	**(11,484)**	**700**	**(12,184)**	**(9,653)**	**2,799**	**(12,452)**	**8,398**	**7,008**

Current Year Grants
As at July 31, 2026

			FY 2026/2027			
Grant	**Total Grant Amount**	**Amount Received to date**	**Revenue to Date**	**Expenses to Date**	**Deferred Revenue**	**Notes**
New Horizons Seniors Grant	23,667	23,667	8,934	8,934	14,733	
DAWN Canada Grant	73,425	18,356	18,356	24,942	-	
			27,291			**Other Grant on Statement of Operations**
DF Funds for Promotion & Advertising (Carried over from 25/26)	4,397	4,397	-	-	4,397	
DF Funds One-Time	20,060	20,060	3,175	3,175	16,885	
Town of Collingwood Grant	5,000	5,000	-	-	5,000	
Craigleith Cares Grant (Carried over	5,000	3,909	194	194	3,715	
Township of Clearview	2,500	2,500	2,500	2,500	-	
			2,694			**Municipal Grant Revenue on Statement of Operations**
Canada Summer Jobs Grant	20,160	17,073	17,073	20,224	-	
			17,073			**Summer Student Revenue on Statement of Operations**
					44,729	**Deferred Grants on Balance Sheet**

Breaking Down Barriers
Balance Sheet
As at August 2026

	August 2026	July 2026
ASSETS		
Cash	106,126	122,247
Investments	103,366	103,108
Accounts Receivable	19,941	3,293
Prepaid Expenses	6,747	7,271
Land	120,000	120,000
Building	507,201	509,799
Land Improvements	4,714	4,888
Equipment	4,024	4,174
TOTAL ASSETS	**872,118**	**874,781**
LIABILITIES & NET ASSETS		
Liabilities		
Accounts Payable & Accrued Liabilities	21,497	47,036
Accounts Payable - Payroll	16,079	3,667
Mortgage Payable	116,871	117,386
Deferred Contributions	-	-
OTF Capital Grant - Building Amortization	220,576	221,964
Current Grants	40,549	44,730
March of Dimes Rent	1,200	1,200
	416,772	435,982
Net Assets		
Surplus / (Deficit)	6,895	(9,653)
Net Assets - Restricted (Contingency Fund)	599	599
Net Assets - Unappropriated	447,852	447,852
	455,346	438,799
TOTAL LIABILITIES & NET ASSETS	**872,118**	**874,781**

Breaking Down Barriers
Statement of Operations - Full Entity
For the Five Months Ending August 31, 2026

	Month			YTD				YTD
	Actual	Budget	Fav. / (Unfav.)	Actual	Budget	Fav. / (Unfav.)	Annual Budget	Jun-25 Actual
REVENUE								
OH Funding - Base	10,053	10,053	-	50,265	50,265	-	120,636	29,990
OH Funding - One Time	-	-	-	-	-	-	-	-
ILC - Grants	3,081	3,081	-	15,405	15,405	-	36,972	9,243
Direct Funding Grants	9,556	10,421	(865)	47,715	52,107	(4,392)	125,056	32,876
Other Grant	16,585	8,508	8,077	43,875	42,538	1,337	102,092	2,061
Municipal Grant Revenue	-	708	(708)	2,693	3,542	(848)	8,500	3,000
Summer Student Revenue	3,087	-	3,087	20,160	-	20,160	-	15,853
Fundraising	-	2,917	(2,917)	7,230	14,583	(7,353)	35,000	10,485
Donations	10,165	190	9,975	12,340	950	11,390	2,280	520
Rental Income - MOD	1,584	1,584	(0)	7,918	7,918	(0)	19,004	4,613
Recoveries/Other	259	64	195	1,488	319	1,169	766	1,838
Amortization Revenue	1,388	1,388	-	6,940	6,940	-	16,656	4,164
Total Revenue	**55,758**	**38,914**	**16,844**	**216,029**	**194,568**	**21,462**	**466,962**	**114,642**
EXPENSES								
Direct Program Expenses								
Compensation	21,702	18,742	(2,961)	125,368	93,708	(31,660)	224,899	52,436
Supplies (Schedule 1)	4,248	1,683	(2,565)	12,500	8,417	(4,084)	20,200	2,049
Sundry (Schedule 1)	-	92	92	-	458	458	1,100	47
Equipment	-	-	-	-	-	-	-	-
Contracted Out	-	700	700	1,100	3,500	2,400	8,400	-
	25,951	21,217	(4,734)	138,969	106,083	(32,886)	254,599	54,531
Fundraising								
Compensation	-	-	-	-	-	-	-	-
Supplies (Schedule 1)	150	792	642	343	3,958	3,615	9,500	-
Sundry (Schedule 1)	113	373	260	2,502	1,863	(639)	4,470	2,427
Equipment	-	125	125	-	625	625	1,500	-
	263	1,289	1,026	2,845	6,446	3,601	15,470	2,427
Administration								
Compensation	4,965	5,941	976	25,560	29,706	4,146	71,295	16,842
Supplies (Schedule 1)	790	800	10	3,137	4,000	863	9,600	1,895
Sundry (Schedule 1)	2,449	3,884	1,435	16,379	19,420	3,041	46,607	15,567
Equipment	264	431	167	1,320	2,154	834	5,170	792
Buildings & Grounds	3,036	3,241	205	13,871	16,206	2,335	38,895	11,349
Amortization	1,411	1,411	(0)	7,054	7,053	(0)	16,928	4,232
	12,916	15,708	2,792	67,321	78,540	11,218	188,495	50,677
Total Expenses	**39,130**	**38,214**	**(916)**	**209,135**	**191,068**	**(18,066)**	**458,564**	**107,635**
Surplus / (Deficit)	**16,628**	**700**	**15,929**	**6,895**	**3,499**	**3,396**	**8,398**	**7,008**

Current Year Grants
As at August 31, 2026

			FY 2026/2027			
Grant	**Total Grant Amount**	**Amount Received to date**	**Revenue to Date**	**Expenses to Date**	**Deferred Revenue**	**Notes**
New Horizons Seniors Grant	23,667	23,667	12,321	12,321	11,346	
DAWN Canada Grant	73,425	18,356	31,555	31,555	-	
			43,876			**Other Grant on Statement of Operations**
DF Funds for Promotion & Advertising (Carried over from 25/26)	4,397	4,397	-	-	4,397	
DF Funds One-Time	20,060	20,060	3,969	3,969	16,091	
Town of Collingwood Grant	5,000	5,000	-	-	5,000	
Craigleith Cares Grant (Carried over from 25/26)	5,000	3,909	194	194	3,715	
Township of Clearview	2,500	2,500	2,500	2,500	-	
			2,694			**Municipal Grant Revenue on Statement of Operations**
Canada Summer Jobs Grant	20,160	17,073	22,525	22,525	-	
			22,525			**Summer Student Revenue on Statement of Operations**
					40,549	**Deferred Grants on Balance Sheet**